

**Creating an
Allen County
Plan for
Collaborative
Growth**



**Request for
Proposal**

Allen County, Ohio

NOTICE TO PROPOSERS

REQUEST FOR PROPOSAL (RFP)

“Creating an Allen County Plan for Collaborative Growth”

Allen County Board of Commissioners, (the “County”) is issuing a Request for Proposals (“RFP”) to provide goods and services for “Creating an Allen County Plan for Collaborative Growth” The County wishes to hire a consultant to develop an executable Collaborative Growth Plan to strengthen the existing ecosystem related to the Joint Systems Manufacturing Center (JSMC), the supply chain and other aspects of the regional economy. All proposals are for the Allen County Board of Commissioners. **Proposals must be received at the office of Allen County Board of Commissioners, 204 N. Main St. Suite 301, Lima OH 45801, by 2:00 PM (E.S.T.) on Monday, February 1, 2016 at which time will be publicly opened and read aloud.**

This study is being prepared under contract with financial support from the Office of Economic Adjustment, Department of Defense. The content reflects the views of Allen County and does not necessarily reflect the views of the Office of Economic Adjustment.

Proposals must be made in the general format and using designated forms prescribed by the County and shall be filed in a sealed envelope at the time and place hereinbefore designated marked “Allen County, Office of Economic Adjustment”, on the outside of the envelope and addressed to Allen County Board of County Commissioners at 204 N. Main St. Suite 301, Lima OH 45801. There shall be five (5) copies of the proposal and one (1) USB compatible flash drive provided. Each proposal shall contain the full name and address of each person or company submitting the same and all parties interested therein.

On or after December 21, 2015, Request for Proposal forms and Instructions may be obtained by visiting the website at: <http://www.allencountyohio.com/commissioners/legal.php>

The attention of the proposers is directed to the requirement that a non-collusion affidavit, a Personal Property Tax Delinquency Affidavit and a Campaign Contributions Form, duly signed by the proposer, must accompany each proposal.

Allen County Board of Commissioners reserves the right to reject any or all proposals submitted and to waive informalities or irregularities in a proposals received. Allen County Board of Commissioners has the sole discretion to determine the proposal that is most advantageous to the County. All documents received will become the property of Allen County.

BY ORDER OF THE BOARD OF COMMISSINERS FOR ALLEN COUNTY.

BY: Resolution #

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The Association of Defense Communities

TABLE OF CONTENTS

SECTION 1: GENERAL INSTRUCTIONS	5
1.0 PROJECT TITLE.....	5
1.1 INTENT AND PURPOSE.....	5
1.2 BACKGROUND AND SCOPE	5
A. <i>BACKGROUND</i>	5
B. <i>SCOPE OF SERVICES</i>	6
1.3 DEFINITIONS.....	7
1.4 ELIGIBLE VENDOR CRITERIA.....	8
1.5 COMMUNICATION RESTRICTION	8
1.6 INSPECTION AND REVIEW	9
1.7 QUESTIONS/CLARIFICATIONS	9
1.8 CHANGES/AMENDMENTS TO RFP.....	10
SECTION 2: INSTRUCTION TO PROPOSER	10
2.1 NON-COLLUSION AFFIDAVIT, PERSONAL PROPERTY TAX AFFIDAVIT, DISQUALIFICATION AND CAMPAIGN CONTRIBUTION CERTIFICATION	10
2.2 PROPOSAL FORM.....	10
2.3 PROPOSAL WITHDRAWAL.....	10
2.4 CANCELLATION, DELAY, OR SUSPENSION / PROPOSAL REJECTION	10
2.5 INSURANCE.....	11
2.6 BREACH OF CONTRACT/AGREEMENT	11
2.7 DURATION	11
2.8 NEGOTIATE	12
2.9 TIMELINE OF EVENTS	12
2.10 PRE-PROPOSAL CONFERENCE.....	12
2.11 PROPOSAL RESPONSE FORMAT.....	12
2.12 INCURRED COSTS.....	14
SECTION 3: EVALUATION OF PROPOSALS.....	14
SECTION 4: TERMS AND CONDITIONS.....	15
4.0 GENERAL.....	15
4.1 RESULTING CONTRACT.....	15
4.2 CONTRACT COMPLIANCE	16
4.3 CONDITIONS PRECEDENT	16
SECTION 5: PROPOSAL FORM(S)	17
PROPOSAL FORM	17
NON-COLLUSION AFFIDAVIT	18
DISCLOSURE OF PERSONAL PROPERTY TAXES.....	19
CAMPAIGN CONTRIBUTIONS CERTIFICATION	20
ATTACHMENT A.....	21

SECTION 1: GENERAL INSTRUCTIONS

1.0 PROJECT TITLE

“Creating an Allen County Plan for Collaborative Growth”

1.1 INTENT and PURPOSE

It is the intent and purpose of the Board of Commissioners of Allen County, Ohio (“Allen County”), whose address is 204 N. Main St. Suite 301, Lima OH 45801. Allen County wishes to hire a consultant or consulting firm to expand the existing Allen County regional network map platform by conducting a detailed examination of the regional economy, supply chain and product innovation opportunities associated with Joint Systems Manufacturing Center (JSMC), the supply chain and other regional aspects of the economy. The completion of the analysis will create a Collaborative Growth Plan, ready for implementation.

1.2 BACKGROUND and SCOPE

A. BACKGROUND

The Joint Systems Manufacturing Center (JSMC) is the only facility in the United States with the infrastructure to fabricate, assemble, and test heavy combat vehicles. The facility’s wide range of capabilities set the stage for a process of complete vertical integration where raw stock is delivered at one end of the JSMC and an entirely new vehicle is delivered to the customer at the other end of the plant. JSMC is unique given the fact that it is a Government Owned Contractor Operated (GOCO) facility, being managed under the direction of Defense Contract Management Agency (DCMA) and the Tank Automotive Command (TACOM), United State Army. It is the only GOCO within DOD that produces rolling stock.

Since 1942, the JSMC facility has had the ability to consistently meet the demands of the U.S. military, as demonstrated by the rapid turnaround of products to support recent war efforts in Iraq and Afghanistan. This capability is evident in many DOD programs, including the Abrams Main Battle Tank, the Stryker Double-V Hull vehicle, MRAP, Slat Armor, Abrams Mine Kit, Stryker Mine Kit, and many other vehicle programs. Additionally, JSMC has a presence in the FMS arena.

JSMC has 1.6 Million square feet of covered manufacturing space. Located on 369 acres, the facility has additional expansion capacity. The facility is being continually upgraded to reflect the latest technologies, including wireless data collection, state-of-the-art CAD/CAM systems. JSMC’s state-of-

the-art facility configuration provides for rapid adaptation and/or expansion into new product ventures in fabrication, assembly and test.

JSMC's highly-trained employees can manufacture, retrofit, upgrade or modify any military combat vehicle separately or in partnership with military depots. JSMC's workforce has implemented team-based philosophies and Lean Six Sigma to synergize and optimize both legacy and new capabilities. JSMC is the ONLY tank manufacturing plant in North America and is considered a national asset that is essential to providing this country's Warfighters with the world's most advanced combat vehicles.

Early in 2015, the initial phase (Phase 1) of the project consisted of several local and regional stakeholders participating in an Allen County Defense Initiative Strategic Planning Think Tank workshop resulting in the creation of three documents which include the following:

1. Allen County Ohio Defense Initiative Strategic Action Plan
2. Allen County Ohio Defense Initiative "Scenarios of the Future"
3. Regional Asset Inventory and Readiness Analysis

The above documents can be reviewed at: <http://future-iq.com/project/task-force-lima/>

B. SCOPE OF SERVICES

The scope of services requested by this proposal are as follows:

Task 1. *Expand the Allen County regional network platform:* Using the existing Allen County regional network map platform, expand the scope and functionality of the tool to provide a comprehensive view of the regional economic development eco-system. This should include the public, not-for-profit and business networks. The expanded tool should have the capacity for interactive interrogation and in real time updates, including the capacity to expand the network for up to 500 nodes. The tool should have the capacity to examine sub-networks and include various filtering functions to allow examination of areas and gaps in existing networks. Analysis of the network results should include recommendations on how to increase the local and regional collaboration, and identification of key connections that need to be formed and strengthened. The work must include training local stakeholders in using the tool to help to assist in the facilitated formation and alignment of new collaborative partnerships and regional systems.

Task 2. *Conduct a comprehensive gap analysis of the region:* Undertake a detailed examination of the regional economy and supply chain associated with the Joint Systems Manufacturing Center (JSMC) and supplier

networks. The analysis should include the development of a supply chain visualization and development platform to identify potential supplier gaps in the regional marketplace and create opportunities for new business formation. This is to be presented in a way that allows the identification of local and regional supply chain overlaps and interconnections, and use similar methodology to that used in the regional network mapping work. This study should identify areas of overlaps, gaps and opportunities in the local economy, and identify opportunities to increase the local impact and resilience of the supply chain, workforce and associated economy.

Task 3. *Analysis of local product innovation opportunities and needs:* Based on the documents as defined above in the Background section developed from the Allen County Defense Initiative Strategic Planning Think Tank workshop and outcomes of the studies identified in above Task 1 and 2; undertake a comprehensive analysis of the existing local processes that drive innovation, and in collaboration with local stakeholders develop models to drive future product innovation opportunities. This must be connected to the potential local economic and workforce benefits and present a best-practice solution and utilize the tools and outcomes from the Task 1 and 2 work.

Task 4. *Create an Allen County Plan for Collaborative Growth:* This plan will build on the scenario-based strategic planning undertaken in Phase 1, and examine the capacity of existing organizational structures and networks to implement regional growth plans. The development of the Collaborative Growth Plan should include extensive and transparent community, business, stakeholder and include broader regional input. The plan has to deliver an aligned regionally agreed vision, and identify the means for building further collaboration. This process needs to be undertaken in close consultation with the key local groups including the Allen Economic Development Group.

Task 5. *Facilitate the development of a community action response team:* Working in close collaboration with Allen Economic Development Group and other key stakeholders, facilitate the formation of a community action response team with a clear outline of required work and strategic action. Hand-off the project tools, studies and recommendation to AEDG and the project contact staff.

In addition to providing responses to Tasks 1-5, other options, identified as such and proposed separately, may be provided by proposers.

1.3 DEFINITIONS

The following words and terms shall have the meanings set forth and defined as follows:

Page 7

- A. Shall – The term “shall” denotes mandatory requirements.
- B. Must - The term “must” denotes mandatory requirements.
- C. May - The term “may” denotes an advisory or permissible action.
- D. Should – The term “should” denotes a desirable action.
- E. Contractor – A firm or individual who is awarded a contract.
- F. Agency - Any department, commission, council, board, office, bureau, committee, institution, agency, government, corporation, or other establishment of the executive branch of this state authorized to participate in any contract resulting from this solicitation.
- G. State - The State of Ohio.
- H. Discussions - For the purposes of this RFP, a formal, structured means of conducting written presentations with responsible Proposers who submit proposals in response to this RFP.
- I. Proposal - A response to an RFP.
- J. Proposer - A firm or individual who responds to an RFP.
- K. RFP - A Request for Proposal and all attachments.
- L. County – The County of Allen, Ohio.
- M. Vendor – Company, Its’ Agents, Representatives and Employees.
- N. Manager – Project Manager for Allen County Ohio.
- O. JSMC – Joint Systems Manufacturing Center
- P. GOCO – Government (Federal) Owned, Contractor Operated
- Q. DOD – Department of Defense

1.4 ELIGIBLE VENDOR CRITERIA

Vendors wishing to be considered for award must:

- A.** Submit five (5) hard copies and one (1) USB compatible flash drive of a response proposing a fixed cost solution for “Creating an Allen County Plan for Collaborative Growth” **by 2:00 PM (E.S.T.) Monday, February 1, 2016** at the office of Allen County Board of Commissioners, whose address is 204 N. Main St. Suite 301, Lima OH 45801. All proposals shall be submitted in a sealed envelope addressed to Allen County Board of Commissioners at 204 N. Main St. Suite 301, Lima OH 45801, and marked on the outside of the envelope “Allen County, Office of Economic Adjustment Program”.
- B.** The Proposer must also complete and return all other appropriate sections.

1.5 COMMUNICATION RESTRICTION

Proposers shall not communicate with any employee, agent or public official of Allen County concerning this RFP from its release date until after Proposals are opened, except by the method described in Section 1.7. If a Proposer attempts unauthorized communication, Allen County may disqualify the Proposer from further participation in the RFP process or reject that Proposer's proposal.

1.6 INSPECTION and REVIEW

The Proposer is encouraged to review Attachment "A" concerning the history of the JSMC. Potential proposers may also view a JSMC worker's perspective by viewing <https://www.youtube.com/watch?v=3quZjvnIloI>. Additional JSMC Facility insight may be gained by viewing <https://www.youtube.com/watch?v=jYCa8gym8dM>. Both videos have been approved for public release. Although several years old, the videos demonstrate the high degree of skill level required to produce the weapon systems which JSMC has manufactured for years.

The Proposer can view documents from Phase 1 of the project by viewing <http://future-iq.com/project/task-force-lima/>

1.7 QUESTIONS/CLARIFICATIONS

Questions may be asked regarding the RFP, with our best effort to respond in writing to the submitted questions within the allocated time specified in Section 2.9, Timeline of Events, with responses going to all Proposers. All inquiries must be written and include the Company name, address, telephone & FAX numbers, and the contact name followed by the question. An inquiry period is hereby firmly set for all interested proposers to perform a detailed review of the proposal documents and to submit any written inquiries relative thereto.

Without exception, all inquiries MUST be submitted in writing by an authorized representative of the proposer, clearly cross-referenced to the relevant solicitation section. All inquiries must be received by the close of business on the Inquiry Deadline date set forth in Section 2.9, Timeline of Events of this RFP. Only those inquiries received by the established deadline shall be considered by the County. Inquiries received after the established deadline shall not be entertained. These questions should be directed to Cynthia Leis, Project Manager:

Allen County Ohio
ATTN: Cynthia Leis, Project Manager
144 S. Main Street, Suite 204
Lima, Oh 45801

PHN: 567-204-3631
FAX: 419-222-7921
E-mail: cleis@allencountyohio.com

1.8 CHANGES/AMENDMENTS TO RFP

Allen County may amend specific sections of this RFP at any time during the proposal process. Allen County will furnish amendments to prospective proposers. Should Allen County issue an addendum to this RFP, the submission deadline may be extended to accommodate changes in proposal content.

SECTION 2: INSTRUCTION TO PROPOSER

2.1 NON-COLLUSION AFFIDAVIT, PERSONAL PROPERTY TAX AFFIDAVIT, AND CAMPAIGN CONTRIBUTION CERTIFICATION

Proposers shall submit the following forms (which are attached to this RFP); Non-Collusion Affidavit, Personal Property Tax Affidavit, and Campaign Contribution Certification. No contract shall be considered fully executed until these affidavits have been properly submitted.

2.2 PROPOSAL FORM

The proposal(s) must be submitted on the Request for Proposal (RFP) Form(s) furnished by Allen County along with other information as outlined under Section 2.11, Proposal Response Format, in a sealed envelope addressed to Allen County Board of Commissioners, 204 N. Main St. Suite 301, Lima OH 45801, plainly marked on the outside of the envelope "Creating an Allen County Plan for Collaborative Growth".

2.3 PROPOSAL WITHDRAWAL

A proposer may withdraw the proposer's proposal at any time prior to the award of a contract.

2.4 CANCELLATION, DELAY, OR SUSPENSION / PROPOSAL REJECTION

Allen County may cancel, delay or suspend this solicitation if in the best interest of Allen County. Allen County may reject any or all proposals, whole or in part, if in the best interest of Allen County.

Allen County reserves the right to reject any proposal in which the proposer takes exception to the terms and conditions of the request for proposals; fails to meet the terms and conditions of the request for proposals, including but not limited to, the standards, specifications, and requirements specified in the request for proposals; or submits prices that Allen County considers to be excessive, compared to existing market conditions, or determines exceed the available funds of Allen County.

Allen County has the sole discretion to determine the proposal that is most advantageous to Allen County.

Allen County may conduct discussions with proposers who submit proposals for the purpose of clarification or corrections regarding a proposal to ensure full understanding of and responsiveness to the requirements specified in the request for proposals.

2.5 INSURANCE

The contractor shall be covered by Workmen's Compensation Insurance, Public Liability and Property Damage Insurance for all claims, which may arise from any activity carried out pursuant to a contract with the County. All said insurance shall be in full force and effect throughout the term of such contract. Contractor shall indemnify, hold harmless and defend Allen County, its officers, employees, agents and volunteers against any and all liability, loss, costs, damages, expenses, claims or actions, including attorney's fees which Allen County, its officers or employees, agents and volunteers may hereafter sustain, incur or be required to pay arising wholly or in part due to any act or omission of contractor, its agents, servants or employees in the execution, performance or failure to adequately perform vendor's obligations pursuant to this contract.

2.6 BREACH OF CONTRACT/AGREEMENT

The contractor shall comply fully with any and all of the terms or conditions of these specifications and/or contract/agreement; failure to do so shall result in Allen County causing the compliance and charging the costs of doing so to the vendor and/or its surety.

2.7 DURATION

Allen County may be interested in purchasing additional services from the proposal submitted by the contractor. There should be included in the proposal a date identifying the duration or length of time the items and

prices are valid. The present completion date of this Contract is July 31, 2016.

2.8 NEGOTIATE

Allen County reserves the right to negotiate whatever terms or alterations to the proposal that are deemed in Allen County's best interest.

2.9 TIMELINE OF EVENTS

Timeline of Events – All times will be close of business (E.S.T.) unless otherwise noted.

	ACTIVITY	DATE
A.	Advertise RFP - Post to The Lima News and The Association of Defense Communities Website	12/21/2015 12/28/2015
B.	Deadline to receive written inquiries from potential Proposers	1/8/2016
C.	Deadline to answer written inquiries and post to all Proposers	1/15/2016
D.	Proposal(s) opening - 2:00 PM	2/1/2016
F.	Contract Start (proposed)	3/1/2016

NOTE: Allen County reserves the right to amend and/or change this schedule of RFP activities, as it deems necessary. Any such revision will be formalized by the issuance of an addendum to the RFP.

2.10 PRE-PROPOSAL CONFERENCE

A written question and answer period will serve in lieu of a pre-proposal conference. Please refer to section 2.9, Timeline of Events.

2.11 PROPOSAL RESPONSE FORMAT

Proposals submitted for consideration shall follow the format and order of presentation described below:

- A. Cover Letter: The cover letter shall exhibit The Proposer's understanding and approach to the project. It shall contain a summary of Proposer's ability to perform the scope of services described in the RFP and confirm that Proposer is willing to perform those services and enter into a contract with the County. The person signing the proposal must be: A current corporate officer,

partnership member, or other individual specifically authorized to submit a proposal. An individual authorized to bind the company as reflected by a corporate resolution, certificate or affidavit; or other documents indicating authority which are acceptable to the public entity.

- B. The cover letter shall also:
- a. Identify the submitting Proposer and provide their federal tax identification number.
 - b. Identify the name, title, address, telephone number, fax number, and email address of each person authorized by the Proposer to contractually obligate the Proposer.
 - c. Identify the name, address, telephone number, fax number, and email address of the contact person for technical and contractual clarifications throughout the evaluation period.
 - d. Include Table of Contents: Organized in the order cited in the format contained herein.
 - e. Include Proposer Qualifications and Experience:
 - i. Include history and background of Proposer.
 - ii. Include names of specific personnel to be utilized for this project and their qualifications. A resume' outlining the professional background of key personnel is requested. (Allen County has final approval of personnel assigned to its account).
 - iii. For the purposes of this proposal, it may be necessary for the winning proposer to gain entry into the JSMC. It is important to note that Foreign Nationals are not permitted entry into the JSMC; it is a United States Army Facility. Visitors to the JSMC must be U.S. Citizens and provide a Government furnished photo I.D. Dual Citizenship must be identified prior to JSMC entry. All Visitors to JSMC will be vetted by the Department of Army Police and will have a background check performed.
 - iv. Include financial strength and stability.
 - v. Include global presence/history in manufacturing/weapon systems related projects for clients.
 - vi. Include related services provided in supply chain analysis.
 - vii. Include related services provided to government entities, in particular U.S., state economic development agencies and the U.S. Armed Forces.
 - viii. Include related services provided to major defense contractors, existing customer satisfaction, etc.
- C. Proposed Solution/Technical Response: Illustrating methods/tools which will be used in the development of a technical solution to, and compliance with, the RFP requirements.

- D. Innovative Options: Presentation of innovative options, if any, for consideration, with separate cost detail.
- E. Project Schedule: Detailed schedule of implementation plan. This schedule is to include implementation actions, timelines, responsible parties, etc. The use of Microsoft Project is preferred. (If applicable, the length of time needed for services, broken down by phases, if phasing is necessary.)
- F. Financial Proposal: Proposer's fees and other costs, if any, shall be submitted valued in U.S. dollar currency, broken down by consulting fees, travel/lodging and general/administrative fees. Prices proposed shall be firm for the duration of the contract. Costs should be listed by project category Scope of Work:
 - a. Expansion of the Allen County regional network platform
 - b. Comprehensive Gap Analysis of the Region
 - c. Analysis of Local Product Innovation Opportunities and Needs
 - d. Allen County Plan for Collaborative Growth
 - e. Community Action Response Team
- G. The Proposer must sign and submit the Certification Statements shown in Section 5:
 - a. Proposal Form
 - b. Non Collusion Affidavit
 - c. Disclosure of Personal Property Taxes
 - d. Campaign Contributions Certification

2.12 INCURRED COSTS

Allen County is not liable for any costs incurred by a proposer in the preparation and/or presentation of a proposal.

SECTION 3: EVALUATION OF PROPOSALS

Allen County, at their sole discretion, shall employ several criteria in evaluating the proposals received pursuant to this Request for Proposals. In selecting the most advantageous proposal, consideration will be given to the following criteria:

- A. Demonstrated ability to meet the scope of work (20%)
- B. Demonstrated technical capability (proven track record, etc.) (15%)
- C. Qualification and expertise of staff proposed for the project (15%)
- D. Performance references for similar projects (10%)
- E. Cost (40%)

Consideration will also be given to the ability of each prospective proposer to meet the requirements of Allen County as set forth herein.

Each proposer will be scored by Allen County based on the criteria detailed

above. Evaluation of each response to this RFP will be based on its demonstrated competence, compliance, format, and completeness. The purpose of this RFP is to identify those proposers that have the interest, capability, and financial strength to supply Allen County with an executable Collaborative Growth Plan to strengthen the existing ecosystem related to the Joint Systems Manufacturing Center (JSMC), the supply chain and other aspects of the regional economy.

Allen County will negotiate with the proposer who submits the proposal that the contracting authority determines is the most advantageous to Allen County based on the rankings through the evaluation process.

Allen County may conduct discussions with proposers who submit proposals for the purpose of clarification or corrections regarding a proposal to ensure full understanding of and responsiveness to the requirements specified in the request for proposals.

Allen County may terminate negotiations with a proposer at any time during the negotiation process if the proposer fails to provide the necessary information for negotiations in a timely manner or fails to negotiate in good faith. If Allen County terminates negotiations with a proposer, Allen County shall negotiate with the proposer whose proposal is ranked the next most advantageous to Allen County.

SECTION 4: TERMS AND CONDITIONS

4.0 GENERAL

By submitting a proposal, the contractor acknowledges that it has read the RFP, understands it, and agrees to be bound by its requirements, terms and conditions. Allen County reserves the right to disqualify any proposal that takes exception to or limits the rights of Allen County under the RFP. Allen County reserves the right to refuse any proposal not properly submitted in accordance with the requirements of this RFP. Allen County reserves the right to reject the selected proposal or other proposals at any time prior to execution of a contract. Allen County reserves the right to cancel this RFP at any time. Allen County reserves the right to reduce the scope of services required herein and to negotiate the price to reflect such change after award of the contract has been made.

4.1 RESULTING CONTRACT

Any contract for the performance of services or delivery of goods resulting from this RFP shall incorporate this RFP; any written addenda issued Allen

County, and the selected contractor's proposal into the executed contract and purchase order. To the extent that the terms and conditions of this RFP and a proposal may be inconsistent, the terms and provisions of the RFP control. To the extent that the RFP and proposal are inconsistent with the resulting contract, the terms and provisions of the resulting contract shall control.

4.2 CONTRACT COMPLIANCE

During the term of a contract, the Project Manager for Allen County shall be responsible for monitoring the selected Proposer's performance and compliance with the terms and conditions of the contract. It is specifically understood that the nature of the services to be rendered pursuant to any contract resulting from this RFP are of such a nature that Allen County is the sole judge of the adequacy of such services.

4.3 CONDITIONS PRECEDENT

No contract shall be binding upon either party until receipt by the selected proposer of a copy of a fully executed contract, and compliance with any and all conditions precedent.

SECTION 5: PROPOSAL FORM(S)

PROPOSAL FORM

THIS Proposal, was made the _____ day of _____,
2016

to the Allen County Board of Commissioners.

Company Name:

Proposers Signature:

Contact Name for Bid:

Telephone Number:

Email Address:

I attest that all information contained in this proposal is true and accurate.

Affiant

SECTION 5 (Cont'd): PROPOSAL FORM(S)

NON-COLLUSION AFFIDAVIT

STATE OF OHIO)
)ss
COUNTY OF ALLEN)

_____, being first duly sworn, deposes and says that he/she is _____ (sole) owner, a partner, president, secretary, etc., of _____ the party making the

foregoing bid; that such bid is not made in the interest of or on behalf of any undisclosed person, partnership, company, association, organization or corporation; that such bid is genuine and not collusive or sham; that said proposer has not directly or indirectly induced or solicited any other proposer to put in a false or sham bid, and has not directly or indirectly colluded, conspired, or connived or agreed with any proposer or anyone else to put in a sham bid, or that anyone shall refrain from bidding; that said proposer has not in any manner, directly or indirectly, sought by agreement, communication or conference with anyone to fix the bid price of said proposer or of any other proposer, or to fix any overhead, profit, or cost element of such bid price; or of that of any other proposer, or to secure any advantage against the public body awarding the contract or anyone interested in the proposed contract; that all statements contained in such bid are true; and, further, that said proposer has not, directly or indirectly, submitted his bid price or any breakdown thereof or in the content thereof, or divulged information or data relative thereto, or paid and will not pay any fee in connection therewith; to any corporation, partnership, company, association, organization, bid depository, or to any member or agent thereof, or to any other individual except to such person or persons as have a partnership or other financial interest with said proposer in his general business.

Signed: _____ Title _____

Subscribed and sworn to before me this _____ day of _____ 20__.

Seal of Notary

Notary Public

SECTION 5 (Cont'd): PROPOSAL FORM(S)

DISCLOSURE OF PERSONAL PROPERTY TAXES

STATE OF OHIO)
)SS:
COUNTY OF ALLEN)

The undersigned being first duly cautioned and sworn says that he is the _____(Title) of _____, who made a bid for an improvement project or for the purchase of (Company) services and supplies for Allen County, Ohio, involving the competitive bid process;

That Affiant says that he/she is familiar with Section 5719.042 of the Ohio Revised Code rewritten below and that he/she submits to the Allen County Auditor as the Taxing Agent. This statement affirmed under oath that as the person with whom the municipal contract is made was not charged at the time the bid was submitted with any delinquent personal property taxes on the general tax list of personal property of any county in which the taxing district known as the County of Allen has territory or that such person was charged with delinquent personal property taxes on any such tax list;

This statement sets forth in full, the amount of such due and unpaid delinquent taxes and any dues and unpaid penalties and interest thereon as specified by Section 5719.042 which is made a part of this Affidavit;

The Affiant says that if this statement indicates that the taxpayer was charged with any such taxes, a copy of the statement; with the permission of the taxpayer, which is hereby given, shall be transmitted by the Auditor of Allen County to the County Treasurer within thirty days of the date this statement is submitted.

Affiant further says that a copy of the statement shall also be incorporated into the contract between Allen County and agrees that no payment shall be made with respect to any contract to which Section 5719.042 Revised Code applies unless such statement has been so incorporated as part thereof.

Section 5719.042. After the award by taxing district of any contract let by competitive bid and prior to the time the contract is entered into, the person making a bid shall submit to the District's fiscal officer a statement affirmed under oath that the person with whom the contract is to be made was not charged at the time the bid was submitted with any delinquent personal property taxes on the general tax list of personal property of any county in which the taxing district has territory or that such person was charged with delinquent personal property taxes on any such tax list in which case the statement shall also set forth the amount of such due and unpaid delinquent taxes and any dues and unpaid penalties and interest thereon. If the statement indicates that the taxpayer was charged with any such taxes, a copy of the statement shall be transmitted by the Auditor to the County Treasurer within thirty days of the date it is submitted.

A copy of the statement shall also be incorporated into the contract, and no payment shall be made with respect to any contract to which this section applies unless such statement has been so incorporated as part thereof.

Signed

Sworn to and subscribed before me a Notary Public by _____this ____day

of _____, 20_____.

Notary Public**SECTION 5 (Cont'd): PROPOSAL FORM(S)****CAMPAIGN CONTRIBUTIONS CERTIFICATION
CERTIFICATION REQUIRED PURSUANT TO 3517.13**

- **CONTRACTS AWARDED TO INDIVIDUAL, PARTNERSHIP, OTHER UNINCORPORATED BUSINESS, ASSOCIATION (INCLUDING A PROFESSIONAL ASSOCIATION ORGANIZED UNDER CHAPTER 1785), ESTATE, OR TRUST MUST CONTAIN THE FOLLOWING CERTIFICATION:**

Any contract for goods or services costing more than ten thousand dollars must contain a certification by the contracting entity (vendor) that all of the following persons are in compliance with 3517.13(I)(1), limiting campaign contributions to the holder of the public office having the ultimate responsibility for the award of the contract:

- THE INDIVIDUAL
- EACH PARTNER OR OWNER OF THE PARTNERSHIP OR UNINCORPORATED BUSINESS
- EACH SHAREHOLDER OF THE ASSOCIATION
- EACH ADMINISTRATOR OF THE ESTATE
- EACH EXECUTOR OF THE ESTATE
- EACH TRUSTEE OF THE TRUST
- EACH SPOUSE OF ANY OF THE PRECEEDING PERSONS
- EACH CHILD SEVEN YEARS TO SEVENTEEN YEARS OF AGE OF ANY OF THE PRECEEDING PERSONS
- ANY COMBINATION OF THE PERSONS LISTED ABOVE

- **CONTRACTS AWARDED TO A CORPORATION OR BUSINESS TRUST (EXCEPT A PROFESSIONAL ASSOCIATION ORGANIZED UNDER CHAPTER 1785) MUST CONTAIN THE FOLLOWING CERTIFICATION:**

Any contract for goods or services costing more than ten thousand dollars must contain a certification by the contracting entity (vendor) that all of the following persons are in compliance with 3517.13(J)(1), limiting campaign contributions to the holder of the public office having the ultimate responsibility for the award of the contract:

- EACH OWNER OF MORE THAN TWENTY PER CENT OF THE CORPORATION OR BUSINESS TRUST
- EACH SPOUSE OF AN OWNER OF MORE THAN TWENTY PER CENT OF THE CORPORATION OR BUSINESS TRUST
- EACH CHILD SEVEN YEARS TO SEVENTEEN YEARS OF AGE OF AN OWNER OF MORE THAN TWENTY PER CENT OF THE CORPORATION OR BUSINESS TRUST
- ANY COMBINATION OF THE PERSONS LISTED ABOVE

It is hereby certified that all of the persons listed above are in compliance with section 3517.13(I)(1) or 3517.13(J)(1) of the Ohio Revised Code.

 PRINTED NAME

 TITLE

 SIGNATURE

 DATE

ATTACHMENT A

FACT SHEET

Joint Systems Manufacturing Center (JSMC), Lima, Ohio

Background

- JSMC is a modern, high-tech, heavy-manufacturing facility in all respects. The Center has the equipment and valuable employee skill sets necessary to process and deliver today's increasingly complex vehicle configurations.
- The JSMC facility has the unique capability to execute plate-processing, machining, welding, assembly, and testing in one location; regardless of vehicle size and complexity. By contrast, other manufacturers and depots have more discrete capabilities that do not enable large-scale production of heavy combat vehicles.
- JSMC has 1.6 Million square feet of covered manufacturing space. Located on 369 acres, the facility has additional expansion capacity. The facility is being continually upgraded to reflect the latest technologies, including wireless data collection, state-of-the-art CAD/CAM systems. JSMC's state-of-the-art facility configuration provides for rapid adaptation and/or expansion into new product ventures in fabrication, assembly and test.
- JSMC's highly-trained employees can retrofit, upgrade or modify any military combat vehicle separately or in partnership with military depots. JSMC's workforce has implemented team-based philosophies and Lean Six Sigma to synergize and optimize both legacy and new capabilities.
- JSMC features an established, Department of Defense (DOD)-approved production building (150,000 sq. ft.) as a "Closed Area" for production and storage of classified material at the collateral Secret level. This area meets NISPOM, DOD 5220.22-M for a Closed Area.

- Department of the Army Police maintain security at JSMC. The secured perimeter and the high level of staffed security, maintained 24 hours a day at JSMC, is the primary control to prevent and detect unauthorized intrusion. JSMC is one of few two-time Cogswell Award winners for industrial security excellence. This infrastructure positions JSMC to accommodate current and future classified armor programs.
- Investment in the JSMC facility is extensive and continuous. \$108.6M has been invested at JSMC since 2006. These combined investments are designed to keep the JSMC facility at the cutting edge of defense manufacturing capability. Recent investments include: Hull Machining Line (\$15.5M); Administration and Technology Center (\$11.5M); Friction Stir Weld Machine (\$3.4M); Intelligent Machining Center (\$5.6 M); and Hull and Turret Treatment Center (\$3.7 M).

Lima's Unique Capabilities

- JSMC plate-processing systems include Plasma, Laser, Oxy-Fuel, Waterjet, Savage Saw, and Straightening Presses. This broad range of unique capabilities enables JSMC to efficiently cut any military vehicle material, regardless of material type, plate size, plate thickness, and tolerance requirement. These capabilities are unique to Lima because of size, quantity, complexity and the use of armor steel and titanium.
- JSMC's range and level of machining capability is unmatched by any other manufacturing facility or depot in the United States. The Lima plant has numerous Computer Numerically Controlled (CNC) milling machines capable of machining detailed components, medium structures (i.e. turrets), and large vehicle structures.
- Land Systems maintains a world-class welding and nondestructive testing (NDT) training facility at JSMC. The facility is qualified to certify employees in more than 160 different weld procedures. As required, JSMC welds are ballistically qualified to meet DOD standards and specifications. JSMC employees are skilled and certified in all modes of MIG, TIG, Stick, Stud, Friction Stir Weld (FSW), Friction Appurtenance Weld, and Robotic Welding.
- The NDT Inspection processes at JSMC include adherence to Visual Inspection Criteria, Radiography, Dye Penetrate, Magnetic Particle, and Phased Array Ultrasonic Testing.

- JSMC's FSW machine is one of the largest in the United States and provides Land Systems the ability to build one-of-a-kind structures with enhanced survivability to protect the Warfighter. In addition, JSMC has the inherent knowledge and infrastructure to fabricate heavy complex structures in a manner that controls distortion and avoids cracking issues. Finally, JSMC weld capability and equipment cannot be equaled by any existing depot in terms of manual, semi-automatic, robotic or friction stir welding.
- JSMC has the capability to pre-treat and paint any type of alloy used or planned to be used by the DOD. The existing paint facilities include: Structures Paint Line (for ferrous materials); Final Paint Line (for ferrous and non-ferrous materials); 1600 sq. ft. Hull Turret Treatment Center (HTTC); Small Parts Paint Line; and more. JSMC is also among a very limited number of sites with Chemical Agent Resistant Coatings (CARC) painting capabilities.
- Since 1942, JSMC has conducted automotive testing in its facilities that is specifically designed for land-based tracked combat vehicles. The existing 1.9-mile high-speed banked oval test track can readily accommodate sustained speeds of 45 mph up to 70 mph from tracked or wheeled vehicles weighing in excess of 60 tons. JSMC's pivot pad and test slope facilities are designed for precision calibration and testing of military vehicles with highly-sophisticated ballistic systems. In addition, JSMC has two water-fording pit test areas that are used by a variety of military vehicle programs.
- JSMC also has sophisticated, vehicle-level CMM, Laser, and X-ray inspection, as well as numerous component-level CMM and portable inspection systems. JSMC also offers wireless, real-time Quality Data Collection.

Summary

- JSMC is the only facility in the United States with the infrastructure to fabricate, assemble, and test heavy combat vehicles. The facility's wide range of capabilities set the stage for a process of complete vertical integration where raw stock is delivered at one end of the JSMC and an entirely new vehicle is delivered to the customer at the other end of the plant.
- The JSMC facility has the ability to consistently meet the demands of the U.S. military, as demonstrated by the rapid turnaround of products to support recent war efforts in Iraq and Afghanistan. This capability is

evident in many programs, including the Abrams Main Battle Tank, the Stryker Double-v Hull vehicle, MRAP, Slat Armor, Abrams Mine Kit, Stryker Mine Kit, and many other vehicle programs.

- JSMC is the ONLY tank manufacturing plant in North America and is considered a national asset that is essential to providing this country's warfighters with the world's most advanced combat vehicles.
- JSMC's present production rates are forecasted to drop to the lowest rates seen in many years.